

**TUMAINI UNIVERSITY**  
**DAR ES SALAAM COLLEGE**  
(CONSTITUENT COLLEGE OF TUMAINI UNIVERSITY MAKUMIRA)



**OFFICE OF THE DEPUTY PROVOST FOR ACADEMIC AFFAIRS**  
**DIRECTORATE OF POSTGRADUATE STUDIES**

**Application Reference Form for Master of Business Administration  
Degree Programme**

**A. Note to Applicant:**

Please complete part A below and hand to your referee.

Applicant's Full Name \_\_\_\_\_

Programme applied:-

- [     ]     MBA (Human Resources Management)  
[     ]     MBA (Marketing and Entrepreneurship)  
[     ]     MBA (Banking and Finance)

**B. Note to Referee:**

The applicant shown above has given your name as a referee. Please complete this form and enclose it in a sealed envelope. In order to speed up the decision-making process, please return the reference to the applicant for them to include with their application form; if this is not possible, please send it directly to **Admissions, Tumaini University Dar es Salaam College, P. O. Box 77588, Dar es Salaam.**

I have known the applicant for: [         ] Years and [         ] Months

I was primarily in contact with the applicant as his/her: (please tick all that apply)

Academic supervisor/tutor/lecturer     [     ]     [     ]

Industrial supervisor/manager           [     ]     [     ]

Head of department/course director     [     ]     [     ]

Colleague                                   [     ]     [     ]

Other – please specify \_\_\_\_\_

1. What do you consider to be the candidate's main academic strengths?

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2. What do you consider to be the candidate's main academic weaknesses?

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3. Please evaluate (by ticking) the applicant with respect to each of the following attributes:

Attribute	Excellent	Very Good	Good	Average	Below Average	No Information
Intellectual/academic capacity						
Oral communication ability						
Writing communication ability						
Ability to work independently						
Perseverance						
Creativity						

4. What is your opinion of the candidate's suitability for the programme,

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5. Is there any other information you feel is relevant for this applicant?

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6. Full Name: \_\_\_\_\_

Position: \_\_\_\_\_

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Address: \_\_\_\_\_

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Tel. No.: \_\_\_\_\_ E-Mail: \_\_\_\_\_